

# Employment Committee



SOUTH  
KESTEVEN  
DISTRICT  
COUNCIL

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Wednesday, 21 January 2026 at 11.30 am  
Council Chamber - South Kesteven House, St. Peter's Hill,  
Grantham. NG31 6PZ

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**Committee Members:** Councillor Anna Kelly, Vice-Chairman of the Council (Chairman)  
Councillor Gloria Johnson (Vice-Chairman)

Councillor Rhys Baker, Councillor Ashley Baxter, Councillor Harrish Bisnauthsing,  
Councillor Susan Sandall, Councillor Ian Stokes, Councillor Paul Stokes and  
Councillor Paul Wood

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## Agenda

This meeting can be watched as a live stream, or at a later date, [via the SKDC Public-I Channel](#)

1. **Apologies for absence**
2. **Disclosure of interests**  
Members are asked to disclose any interests in matters for consideration at the meeting.
3. **Minutes of the meeting held on 12 November 2025** (Pages 3 - 4)
4. **Pay Policy Statement 2026/27** (Pages 5 - 18)  
The Localism Act 2011 requires the Council to produce an Annual Pay Policy Statement to summarise current policies and arrangements relating to pay. The Pay Policy Statement is part of the budget setting and approval process and will be presented to Council.
5. **Work Programme 2025 - 2026** (Page 19)
6. **Any other business, which the Chairman, by reason of special circumstances, decides is urgent**

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## Meeting of the Employment Committee

Wednesday, 12 November 2025,  
2.45 pm



SOUTH  
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COUNCIL

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### Committee Members present

Councillor Anna Kelly (Chairman)  
Councillor Gloria Johnson (Vice-Chairman)  
Councillor Rhys Baker  
Councillor Gareth Knight  
Councillor Susan Sandall  
Councillor Ian Stokes  
Councillor Paul Stokes  
Councillor Max Sawyer  
Councillor Virginia Moran

### Officers

Karen Bradford, Chief Executive  
Jane Jenkinson, Senior HR Officer  
Sam Fitt, Senior HR Officer  
Joshua Mann, Democratic Services Officer

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### 31. Apologies for absence

Apologies for absence were received from Councillors Ashley Baxter and Harrish Bisnauthsing, substituted by Councillors Virginia Moran and Max Sawyer respectively.

Councillor Rhys Baker also apologised that he could not stay until the conclusion of the meeting.

### 32. Disclosure of interests

There were none.

### 33. Appointment of Interim Monitoring Officer

It was proposed, seconded and AGREED to exclude the press and public during the discussion of this agenda item because under Section 100 (A) 4 of the Local Government Act 1972, it was likely, that if they were present, there could be disclosed to them exempt information as defined in the relevant paragraphs (1 and 2) of Part 1 of Schedule 12A of the Act.

Following discussions, it was proposed, seconded, and AGREED to recommend a candidate to Full Council for the appointment of Interim Monitoring Officer.

*The meeting concluded at 16.13.*

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**SOUTH  
KESTEVEN  
DISTRICT  
COUNCIL**

## **Employment Committee**

Wednesday 21<sup>st</sup> January 2026

Report of Councillor Ashley Baxter,  
Leader of the Council and  
Cabinet Member for Finance, HR and  
Economic Development

## **Pay Policy Statement 2026/27**

### **Report Author**

Sam Fitt, Senior HR Officer

✉ sam.fitt@southkesteven.gov.uk

### **Purpose of Report**

The Localism Act 2011 requires the Council to produce an Annual Pay Policy Statement to summarise current policies and arrangements relating to pay. The Pay Policy Statement is part of the budget setting and approval process and will be presented to Council.

### **Recommendations**

**The Employment Committee is asked to review the updated Pay Policy Statement 2026/27 and recommend it to Council for approval.**

### **Decision Information**

Does the report contain any exempt or confidential information not for publication?	No
What are the relevant corporate priorities?	Effective council
Which wards are impacted?	(All Wards);

## **1. Implications**

Taking into consideration implications relating to finance and procurement, legal and governance, risk and mitigation, health and safety, diversity and inclusion, safeguarding, staffing, community safety, mental health and wellbeing and the impact on the Council's declaration of a climate change emergency, the following implications have been identified:

### ***Finance and Procurement***

- 1.1 The financial considerations of the Pay Policy Statement will be presented to Council for approval on 29 January 2026 and will be incorporated into the budget setting proposals for 2026/27. Employee costs are the largest financial element of the budget, and it is important that salary budgets and staffing resourcing requirements are kept under regular review.

*Completed by: Richard Wyles, Deputy Chief Executive and s151 Officer*

### ***Legal and Governance***

- 1.2 The Council is required to produce and publish a Pay Policy Statement each financial year under Sections 38-39 of the Localism Act 2011. The Council must have regard to guidance issued by the Secretary of State under Section 40 of the Localism Act 2011.

*Completed by: James Welbourn, Democratic Services Manager*

## **2. Background to the Report**

- 2.1. The Council's Pay Policy Statement is reviewed annually to ensure it accurately reflects the Council's position and remains aligned with the objectives and intended outcomes of the Council's Corporate Plan.
- 2.2. The annual review of the Pay Policy Statement is also intended to ensure compliance with the Localism Act 2011.
- 2.3. The key changes, this year, include the updating of the posts in scope under the definition of officers covered by the Pay Policy Statement (paragraph 3).
- 2.4. The Pay Policy Statement refers to the collective agreement the Council has in place relating to local cost of living pay awards and also recognises that these pay awards are determined locally, for all staff, based on this agreement.

- 2.5. The Pay Policy Statement details:
- The Council's decision to adopt the Real Living Wage in March 2021.
  - The pay increase arrangements for our lowest grade and a number of other lower grades which are impacted by the Real Living Wage increase.
  - These pay increases are an alternative (and not an addition) to the annual cost of living pay award.
- 2.6 A review of pay and reward arrangements was completed during the year 2023/24. This included:
- The development of a career development policy.
  - Implementation of the 2024 real living wage rate for all eligible employees as part of our commitment to fair compensation.
  - The development of a revised job evaluation procedure and market supplement procedure.
- 2.7 A standby and call out policy was implemented during 2023/24. This policy sets out a separation of 'on-call' and 'standby' to recognise the difference and ensure a clearly defined compensation structure.
- 2.8 The Pay Policy Statement was presented to the Employment Committee on 12 November 2025 which voted to recommend the Statement to Full Council.
- 2.9 Since Employment Committee voted to recommend the Pay Policy Statement, there has been one minor amendment to the Statement (section 8.6) to reflect the Council's position on the 'sale of annual leave'. This addition was in response to an recommendation from the Council's External Auditors. Consultation has taken place with the Chairman and Vice Chairman of Employment Committee and the Cabinet Member for HR.

### **3. Key Considerations**

- 3.1. It is a legal requirement that the Council publishes an annual Pay Policy Statement and, consequently, no other options have been considered.

### **4. Reasons for the Recommendations**

- 4.1 The reason for the recommendation is to satisfy a legislative requirement.
- 4.2 Alternatives to the content of the Pay Policy have been considered. This version is deemed most suitable because it aligns to the Council's pay structure, local agreements and regulatory standards.

### **5. Consultation**

- 5.1 Consultation has taken place with the Trade Union.

## **6. Background Papers**

- 6.1 Pay Policy Statement 2025-26  
[Pay Policy Statement 2025\\_26.pdf](#)

## **7. Appendices**

- 7.1 Appendix A – Pay Policy Statement 2026-2027



# **PAY POLICY STATEMENT 2026/27**



SOUTH  
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## **1. INTRODUCTION AND POLICY STATEMENT**

- 1.1 South Kesteven District Council (SKDC) aims to ensure that its remuneration packages are fair, equitable and transparent, leading to the employment of professional staff who have appropriate skills and experience to provide high quality services to its residents and visitors.
- 1.2 SKDC recognises that remuneration at all levels needs to enable the Council to attract and retain high quality employees dedicated to the service of the public.
- 1.3 Under Section 112 of the Local Government Act 1972, the Council has the “power to appoint officers on such reasonable terms and conditions as the authority thinks fit”. This Pay Policy Statement (the ‘statement’) sets out the Council’s approach to pay policy in accordance with the requirements of Section 38 of the Localism Act 2011.
- 1.4 It is important that local authorities are able to determine their own pay structures in order to address their strategic aims and to compete in the local and national market.
- 1.5 Once approved by Full Council, this policy statement will immediately take effect, superseding the 2025/2026 Pay Policy Statement, and will be subject to review in accordance with the relevant legislation prevailing at that time, currently annually.
- 1.6 The Council may amend the Pay Policy Statement at any point during the year.

## **2. LEGISLATIVE FRAMEWORK**

- 2.1 In determining the pay and remuneration of all of its employees, the Council will comply with all relevant employment legislation. This includes:
  - Equality Act 2010,
  - Part Time Employment (Prevention of Less Favourable Treatment) Regulations 2000,
  - Agency Workers Regulations 2010, and
  - Transfer of Undertakings (Protection of Employment) Regulations 2006.
- 2.2 With regard to the equal pay requirements contained within the Equality Act, the Council ensures there is no pay discrimination in its pay structures and that all pay differentials are objectively justified through the use of a job evaluation mechanism, which directly relates salaries to the requirements, demands and responsibilities of the role.

## **3. SCOPE**

- 3.1. This Pay Policy Statement includes policies regarding:

## Appendix A

- The level and elements of remuneration for the Chief Executive
  - The remuneration of the lowest paid employee
  - The relationship between the remuneration of Chief Officers<sup>1</sup> and other officers
  - Other specific aspects of Chief Officer remuneration including fees, charges and other discretionary payments.
- 3.2. Remuneration in this context is defined widely to include not only pay but also charges, fees, allowances, benefits in kind, increases in enhancements of pension entitlements and termination payments.
- 3.3 The definition of officers covered by this policy are detailed in Appendix A to the Pay Policy Statement. For SKDC the following posts are covered:
- Head of the Paid Service, which in this authority is the post of *Chief Executive*

Statutory Chief Officers, which in this authority are the posts of:

- *Deputy Chief Executive and Section 151 Officer*
- *Director Law and Governance and Monitoring Officer*

Non-statutory Chief Officers (those who report directly to the Head of the Paid Service) which in this authority are the posts of:

- *Director of Housing and Projects (Deputy Monitoring Officer)*
- *Assistant Director (Planning and Growth)*
- *Assistant Director (Leisure, Culture and Place)*
- *Head of Service (Human Resources and Organisational Development)*

Deputy Chief Officers, (those who report directly to a non-statutory or statutory Chief Officer) which in this authority are the posts of:

- *Assistant Director Finance (Deputy Section 151 Officer)*
- *Head of Service (Revenues, Benefits, Customer Services)*
- *Head of Service (Corporate Projects, Performance and Climate Change)*
- *Head of Service (Public Protection)*
- *Head of Service (Waste Management and Market Services)*
- *Head of Service (Housing)*
- *Head of Service (Housing Technical Services)*
- *Head of Service (Property and IT)*
- *Head of Service (Health, Safety, Compliance and Emergency Planning)*
- *Economic Development and Inward Investment Manager*
- *East Midlands Building Control Manager*
- *Electoral Services Manager*
- *Democratic Services Manager*
- *Development Management & Enforcement Manager*
- *Planning Policy Manager*
- *Communications Manager*
- *Arts and Cultural Services Manager*
- *Leisure, Parks and Open Spaces Team Leader*

## Appendix A

- *Street Scene Manager*
- *Community Engagement Manager*
- *Governance Support Team Leader*

3.4 The Accounts and Audit Regulations 2015 require councils to publish the number of employees who are paid over £50,000 by job title using salary bands. Historically at SKDC these bands are published in the Pay Policy Statement using a minimum range bracket of £5,000 which is based on the Local Government Transparency Code 2015.

3.5 Pay details for posts graded Service Manager or above are shown in Table 1. These will also be published on the Council's website.

**Table 1**

<b>Job Title</b>	<b>FTE</b>	<b>Salary Band</b>
Chief Executive	1.0	£150,000 - £160,000
Deputy Chief Executive	1.0	£110,000 - £120,000
Directors	2.0	£100,000 - £110,000
Assistant Directors	3.0	£85,000 - £95,000
Heads of Service	9.0	£65,000 - £75,000
Service Managers	12.0	£44,000 - £58,000

## **4. CHIEF EXECUTIVE PAY**

4.1. The SKDC Chief Executive discharges the responsibilities of Head of Paid Service – a statutory role defined by the Local Government and Housing Act 1989. The Council's Employment Committee determines the level of pay for the Chief Executive. The Committee and its remit are detailed in the Council's Constitution.

4.2. The SKDC Chief Executive has been appointed as Returning Officer. The Returning Officer is an officer of the Council appointed under the Representation of the People Act 1983. Whilst appointed by the Council, the role of Returning Officer involves and incurs personal responsibility and accountability and is statutorily separate from their duties as an employee of the Council.

4.3. Special fees are paid for Returning Officer duties which are not part of the post holder's substantive role. These fees are payable as required

## Appendix A

and can be made to any senior officer appointed to fulfil the statutory duties of this role. The fees are set by Central Government for General Elections and across Lincolnshire for Local Elections.

### **5. CHIEF OFFICER PAY DETERMINATION**

- 5.1. The Localism Act refers to Chief Officers. The following posts are Chief Officers at SKDC:
- The Chief Executive who is Head of Paid Service        }
  - Deputy Chief Executive and Section151 Officer        } "Statutory Officers"
  - Monitoring Officer        }
  - Directors
- 5.2 The Council does not have a separate pay policy in relation to Chief Officers.
- 5.3 The remuneration package defined in employment contracts for the Chief Executive and Chief Officers is the same as all staff. It includes a spot rate salary or salary band, the same sick pay arrangements and the same pension scheme arrangements.
- 5.4 The Council publishes senior management salary rates and gender pay details on its website in line with the requirements of the Government's transparency agenda.

### **6. LOWEST PAID EMPLOYEES**

- 6.1. The lowest paid staff within the Council's pay structure are on Grade 2. Consequently, we have chosen staff employed on Grade 2 as our definition of the 'lowest paid' for the purposes of this policy. Grade 2 for 2025/2026 is £24,453 per annum.
- 6.2. The terms and conditions of employment for Grade 2 staff are in accordance with collective agreements negotiated, from time to time, by the National Joint Council for Local Government Services, as set out in the Scheme of Conditions of Service (commonly known as 'Green Book'). These are supplemented by local collective agreements reached with the Trade Union(s) recognised by the council and by the rules of the council.

### **7. PAY DETERMINATION ARRANGEMENTS**

- 7.1. The Council employs all staff on local terms and conditions. It has a collective agreement in place for local cost of living pay awards based upon pay reviews by the National Joint Council and Local Government Services (NJC).
- 7.2. The Council makes its own determination of cost of living pay awards for all staff in accordance with this local agreement, taking account of the rate of inflation (current and Bank of England forecast), labour market conditions, the level of previous years' cost of living awards and any specific budgetary constraints.

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- 7.3. Where salary bands are used, appointment within these will be based on an assessment against the levels of competency required for the role.
- 7.4. The salary for newly appointed staff is determined on appointment in relation to the job evaluation score for the post. The job evaluation score assumes full competence at the job. Where a new appointee for the job has some development needs, the Council may choose to place the employee on a salary progression until full competence has been confirmed or qualifications have been completed.
- 7.5 In April 2021 the Council adopted the Real Living Wage to ensure wage rates relate to what people need to live. It is calculated based on rising actual living costs.
- 7.6 The Real Living Wage for 2025 was £12.60 per hour. The Real Living Wage for 2026 is £13.45 per hour. It is expected that the Real Living Wage increase will be implemented by May 2026.
- 7.7 Pay grades which receive the Real Living Wage increase may not also receive the annual cost of living pay award agreed by the Council, but they will receive the difference in the two amounts if the cost of living payment is higher.
- 7.8 The Council's current pay and reward arrangements have been designed to ensure consistency through the job evaluation process and with reference to the external market.
- 7.9 The Council has an approved job evaluation procedure which provides guidance on its application and also includes the use of job evaluation panels to review and moderate evaluations.
- 7.10 The Council will monitor pay locally and nationally, as required, and will undertake market reviews in relation to specific posts. Where a post is hard to recruit at any level, particularly where there are supply pressures, the Council has a process in place to consider applying market supplements, and/or to offer recruitment incentives. Market supplements will be reviewed annually and may be withdrawn if market conditions change.
- 7.11 Local government elections and neighbourhood planning referendums are a separate statutory responsibility and rates of pay for local elections are set in accordance with a Lincolnshire wide election scale of fees and charges. These rates differ according to the size of the ward contested.

## **8. ALLOWANCES**

- 8.1 The Council will pay job related allowances to staff where it is a requirement of the job to do so. Staff who are required to respond to emergencies outside normal working hours are also currently in receipt of standby and call out allowances, depending on the nature of the work.
- 8.2 A policy on standby and call out arrangements was introduced which details the relevant pay allowances.

## Appendix A

- 8.3 Overtime is payable at a flat rate and can only be undertaken with the prior approval of the line manager. There may be circumstances where overtime is paid at enhanced rates. Chief Officers and managers may be required to work evenings and weekends to meet the requirements of the job and this does not attract overtime.
- 8.4 The Council does not pay essential car allowances or provide cars to any individual member of staff but operates a pool car system available to all employees. Where the Chief Executive, Chief Officers or staff use their own cars for Council business they are reimbursed at a flat rate of 45p per mile in line with the HMRC guidelines. This practice will be reviewed as part of the overall review of pay and reward.
- 8.5 Honoraria and acting up payments may be paid to staff who have taken up additional responsibilities for a defined period of time to cover absence, or additional duties. Where possible such payments will be based on the job evaluated rates of pay for those responsibilities. Each case will be considered on its own merits and a fair recompense will be calculated.
- 8.6 The Council does not ordinarily allow employees to 'sell annual leave' however this can be approved by manager discretion where there are exceptional circumstances which has prevented that officer taking their leave allocation (beyond the statutory requirements). These circumstances can include accrued leave due to sickness absence, maternity leave or service pressures preventing leave being taken. In any case regarding the Head of Paid Service, approval will be given following consultation with the Chair and Vice-Chair of the Employment Committee.
- 8.7 Temporary short-term appointments of staff will be paid in line with the job evaluated rate for the job and the prevailing market rate for such short term appointments.
- 8.8 Remuneration for staff on secondment will be in line with the Council's Secondment Policy

## 9. APPRENTICES

- 9.1 The Council actively supports the employment of apprentices. The salary paid to all newly recruited apprentices is based on the National Living Wage (for those aged 21 and over) or the National Minimum Wage (for those up to the age of 20) and is increased in line with Government recommendations.
- 9.2 Current National Minimum Wage/National Living Wage rates for employees are as follows:

April 2025		21+	18-20	Under 18

## Appendix A

		£12.21	£10.00	£7.55
April 2026		21+	18-20	Under 18
		£12.71	£10.85	£8.00

National Minimum Wage and National Living Wage rates are reviewed annually by the Government and any increases take effect from 1<sup>st</sup> April each year. The Pay Policy Statement will be updated once the National Minimum Wage figures for 2026 have been released by Central Government.

- 9.3 In accordance with the Apprentice Levy any existing employees can be signed up to an appropriate apprenticeship in line with identified professional development needs. These employees receive the job evaluated salary for the post that they are employed in.

## 10. LOCAL GOVERNMENT PENSION SCHEME

- 10.1 All staff who are members of the Local Government Pension Scheme make individual contributions to the scheme depending on their salary. Contribution rates for 2026- 2027 range from 5.5% to 12.5% (employees need to be earning £203,001 or more for the higher rate).
- 10.2 The Council makes employer's contributions into the scheme, which are reviewed by the actuary. The current employer contribution rate is 24.8%

## 11. PAY MULTIPLIERS

- 11.1 Whilst job evaluation and the market determine the relationship between the highest and lowest paid employees, an analysis of pay multiples has been undertaken in the light of the requirements of the Localism Act 2011.
- 11.2 The Council defines its lowest paid employees in relation to their grade. This definition has been selected to enable fair comparison on a Full Time Equivalent basis.
- 11.3 The Ratio of the highest paid employee to mean salary per Full Time Equivalent (FTE) is 1 : 4.2 (based on actual salary paid).
- 11.4 The Council has no policy about the maximum or minimum levels of such ratio statistics.

## 12. TERMINATION PAYMENTS

- 12.1 The Council recognises that staff leave the Council for a range of reasons including: retirement, redundancy, career move, moving location, voluntary resignation, or employment termination. Where a termination payment may



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apply, each case will be treated on its own merit and will comply with Council policies and the law.

- 12.2 The Council reserves the right to make any appropriate payments to protect the reputation of the Council and manage risk of litigation. This will be in line with legislation and with reference to best value.
- 12.3 The Council does not have any specific termination payments built into any employee's employment contract. It reserves the right to do so should such a need arise in the interests of the efficiency of the service.
- 12.4 The Council has a redundancy policy in place in accordance with current legislation which applies equally to all staff. Where redundancy payments are made to any employee the Council reserves the right to recover the redundancy severance payment.
- 12.5 Termination payments should be kept to a minimum and it must be demonstrated that they are in the best interests of the Council. The purpose of this would be to ensure a clear process and to demonstrate that the Council always works to ensure residents receive the best value for money.

## **13. RE-ENGAGEMENT OF EMPLOYEES**

- 13.1 Employees who are offered another post with any organisation covered by the Modification Order Act, prior to their redundancy leaving date and commence within 4 weeks of leaving, are not eligible to receive any redundancy payment.
- 13.2 Employees who have been made redundant are eligible to apply for vacancies which may arise after they have left the Council's employment. Any such applications will be considered together with those from other candidates and the best person will be appointed to the post. Any necessary adjustment to pension would be made in accordance with the scheme regulations.

## **14. GENDER PAY GAP REPORTING**

- 14.1 The Government introduced a requirement for mandatory Gender Pay Gap reporting for public sector employers with 250 or more employees. The deadline for publishing the data is 31 March each year. The Council publishes the relevant data in accordance with the regulations and these are reported to Employment Committee with supporting commentary.

**43 Interpretation**

(2) In this Chapter “chief officer”, in relation to a relevant authority, means each of the following—

- (a) the head of its paid service designated under section 4(1) of the Local Government and Housing Act 1989;
- (b) its monitoring officer designated under section 5(1) of that Act;
- (c) a statutory chief officer mentioned in section 2(6) of that Act;
- (d) a non-statutory chief officer mentioned in section 2(7) of that Act; (e) a deputy chief officer mentioned in section 2(8) of that Act.

**Local Government and Housing Act 1989 – Section 2**

6) In this section “the statutory chief officers” relevant to SKDC means—

(a) the officer having responsibility, for the purposes of [section 151](#) of the Local Government Act 1972, [section 73](#) of the Local Government Act 1985, [section 112](#) of the Local Government Finance Act 1988[, [section 127\(2\)](#) of the Greater London Authority Act 1999] or section 6 below or for the purposes of [section 95](#) of the Local Government (Scotland) Act 1973, for the administration of the authority's financial affairs.

(7) In this section “non-statutory chief officer” means, subject to the following provisions of this section—

- (a) a person for whom the head of the authority's paid service is directly responsible;
- (b) a person who, as respects all or most of the duties of his post, is required to report directly or is directly accountable to the head of the authority's paid service; and
- (c) any person who, as respects all or most of the duties of his post, is required to report directly or is directly accountable to the local authority themselves or any committee or sub-committee of the authority.

(8) In this section “deputy chief officer” means, subject to the following provisions of this section, a person who, as respects all or most of the duties of his post, is required to report directly or is directly accountable to one or more of the statutory or non-statutory chief officers.

(9) A person whose duties are solely secretarial or clerical or are otherwise in the nature of support services shall not be regarded as a non-statutory chief officer or a deputy chief officer for the purposes of this Part.

## Employment Committee Work Programme 2025 – 2026

Chairman: Councillor Anna Kelly

Vice-Chairman: Councillor Gloria Johnson

Subject		Purpose	Outcome sought
<b>25<sup>th</sup> March 2026</b>			
<b>Chief Executive Appraisal</b>	Annual Appraisal		The Committee to note the Chief Executives Annual Appraisal
<b>Chief Executive Pay Banding</b>	To present the benchmarking recommendations		To approve the recommendations of the results

<b>Items to be allocated in 2025-2026</b>		
Local Government Reorganisation Updates	Updates to be provided to the Committee regularly as new information becomes available.	The Committee to note the update.
Update on the Implementation of the Volunteer Policy	The Committee is to be presented with an update of the Volunteer Policy	To review and approve the policy.
Director Appraisal	Annual Appraisals	The Committee to note the Director's Annual Appraisal

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